

# 2020 Budget

Lew Evans, Mayor
Rory White
Keith Todd
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# TABLE OF CONTENTS

BUDGET MESSAGE	2-13
BUDGET ADOPTION RESOLUTION	14-15
MILL LEVY RESOLUTION	16
APPROPRIATION RESOLUTION	17
LETTER OF BUGET TRANSMITAL	18
PUBLIC NOTICE OF BUDGET	19
FUND BALANCE ANALYSIS	20
DETAILED BUDGET SCHEDULE	21-34
SCHEDULE OF LEASE PURCHASES	35

TO: Town of Collbran Board of Trustees, Collbran Residents, and Collbran Business Owners

FM: Elyse Ackerman-Casselberry, Town Manager

Melonie Matarozzo, Assistant Town Manager & Clerk/Treasurer

Karla Distel, Finance Director

RE: 2020 Town of Collbran Town Budget

Date: November 21, 2019

The Town of Collbran Staff are pleased to submit the 2020 Town of Collbran Municipal Budget. This budget is submitted in conformance with C.R.S.29-1-103(1)(e), state statutes and generally accepted accounting principles. This budget represents considerable time and effort spent by the Trustees and staff to demonstrate prudent fiscal management of the Town's financial resources. Together, Town Staff and the Town Board have worked to develop a balanced budget, targeting the Town's resources to critical projects that will help the Town maintain its infrastructure, and improve services.

## **2019 Recap:**

2019 has been a successful year for the Town. Town Staff have focused on improving financial management policies, increasing transparency of department spending, while exercising spending constraint. The Town is working to implement more strategic day to day management of departmental activities and the budget to achieve greater efficiencies and reduce overhead with the goal of freeing up funds to refocus on capital investment.

The Town is projecting a budget surplus at the end of 2019 of \$320,980. This is due to several things, including a planned surplus in the 2019 budget, higher than anticipated sales tax revenues, reduced spending particularly in Public Works, and postponement of the Clear Well Roof replacement at the water treatment plant.

In 2018 the Town adopted its first strategic plan. This plan helped the Town focus on several priorities and move each of these priorities forward. As a result, the Town accomplished many projects including:

- Completed Downtown Street Improvements from Phase 1
- Acquired two grants for Phase 2 of the Downtown Improvement Plan
  - o REDI Grant \$10,000: This grant will help the Town offer grants to downtown businesses to make improvements to the exterior of their buildings that help implement a western motif. The grants can also be used to support business expansion projects.
  - O DOLA Admin Grant \$25,000: This grant will be used to complete engineering for a pedestrian bridge from Lilac Park across the creek, and to design park improvements including improving access to the Creek.

- #Loveourcowtown campaign: Inspired by a shared learning event, the Town decided to begin identifying small but meaningful projects that could be quickly implemented that have a noticeable impact on the Town. The Town kicked this campaign off with a downtown scavenger hunt and community dinner. Two micro grants were awarded to residents to implement project ideas. The first of these went to a group of high school students that completed a new mural on the west face of Town Hall celebrating Collbran's heritage. The second grant went to an individual that will install a horseshoe pit at Lilac Park. Town Board members also showed their love for Collbran by celebrating the 2019 High School graduates and by secretly leaving thank you notes with every business in Collbran (YES THAT WAS US!!).
- Capital Improvement Plan: The Town was awarded a grant for \$50,000 to complete a capital improvement plan. With these funds, the Town has hired an engineering company to do a full assessment of all town infrastructure including water/sewer, streets, and buildings and help the town identify what improvements are necessary and help the town prioritize future projects.
- Arena: The Town purchased a watering system for the arena to help with dust control during events.
- Water Meter Reader Replacement: The Town replaced the reader on all water meters. This will result in more accurate tracking of total water used and was necessary as the old readers could no longer be replaced if they failed as they are too old to find replacements. The new readers also allow the Town to remote read all meters, cutting down the amount of time that is spent each month to prepare water bills. The Town can also identify potential leaks more quickly.
- Auditorium: The Town completed an assessment of the Auditorium. This study addresses the repairs that are necessary to the auditorium. The Town will work with the community in the fall of 2019 and early 2020 to finalize a plan for the future of the auditorium.
- Town Hall: Town Hall will get a much-needed facelift. New carpet and flooring and some fresh paint will be installed in Town Hall in the fall of 2019.
- Organization: Public Works and the Marshall completed a major cleaning of the shop space clearing out clutter and organizing all materials. Likewise, we cleaned up Town Hall, organizing and improving our file organizational system.
- Hired a deputy marshal!
- Reorganized roles and responsibilities to improve day to day communication and accountability.
- Increased participation in regional organizations, bringing increased awareness for Collbran's needs.

## Overview of 2020 Budget

The 2020 Budget projects total revenues of \$1,683,161 and expenses of \$2,223,187. The Town operates four separate funds including the General Fund, Water Fund, Sewer Fund, and Conservation Trust Fund. All funds are budgeted on a cash basis and audited on a modified accrual basis of accounting. 2020 Fund Revenues and Expenditures are as follows:

Revenues	Expenditures
General Fund: \$1,122,540	General Fund: \$1,400,704
Water Fund: \$367,592	Water Fund: \$544,320
Sewer Fund: \$185,029	Sewer Fund: \$278,164
Conservation Trust Fund: \$8,000	Conservation Trust Fund: \$0

The Town has spent the last several years rebuilding its reserves and is in a healthy fiscal position with total reserves of \$2,548,76 at the end of 2018. Total reserves in 2018 exceeded budgeted projections in large part because of unanticipated increases in county sales tax. Overall the Town's reserves are very healthy, but there are concerns about the health of the sewer fund. Strategies to balance the Town's reserves out will be explored in 2020. Fund balances are projected to continue the upward trend in 2019 due again to both projected increases, constrained spending, and increases over projected sales tax revenues.

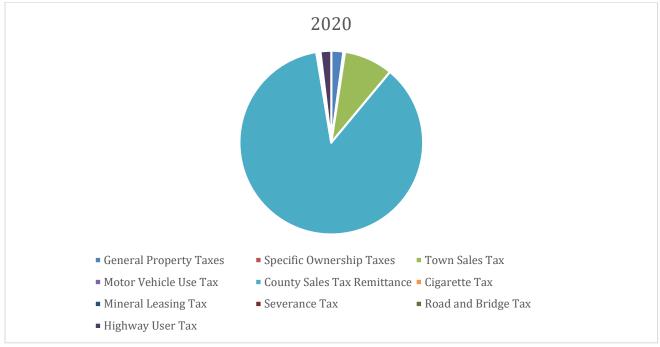
The 2020 budget anticipates moving several necessary and long delayed infrastructure projects forward, including street repairs, and projects in water and sewer. Each of these projects will help implement the new capital improvement plan and put some of the Town's reserves to work, making critical infrastructure investments. As an entity with limited revenue sources, a local economy strongly tied to the bust and boom cycles of oil and gas development, and given the Town's dependency on outside revenues, maintaining strong reserves is important. The goal of the 2020 budget is to strike a balance between maintaining healthy reserves, but also putting taxpayer dollars to work to address critical infrastructure needs. The Town has a long history of deferring maintenance, and that deferred maintenance is beginning to catch up. Thankfully, the Town is in a good financial position to reinvest in its infrastructure at this time. The new capital plan will help the town target that investment to the most critical projects.

The Town has several potential projects planned in 2020, including priority projects that the Town will seek grant funding assistance for. A summary of priority projects is below.

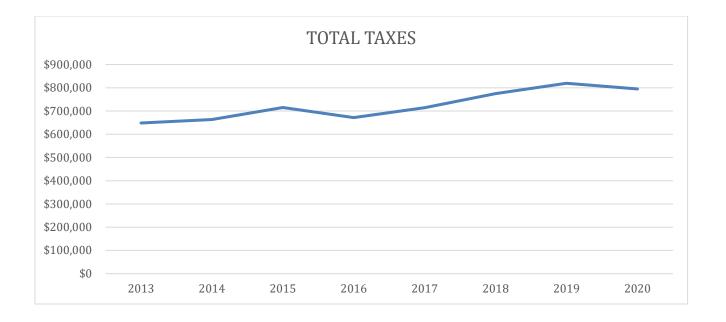
Town of Collbran, Colorado 2020 Budget Page 5 of 35

#### **General Fund Overview:**

The General Fund includes revenue primarily from property taxes, sales taxes, miscellaneous other taxes and fees. The single largest source of revenue to Collbran comes from sales tax shared with the Town by Mesa County. This shared sales tax represents 85% of total taxes collected and 61% of total General Fund revenues. The Town also collects a 2% sales tax, which accounts for 6.1% of all General Fund Revenues. In other words, the majority of Town tax revenues to support general operations of the Town are not generated locally. When combining all direct local taxes between the general, water, and sewer funds, locally derived taxes account for only 24% of all revenues used to operate the Town. There are two ways of looking at this. The first is that the Town is heavily dependent on outside resources. This is a pro and a con. It means the Town has very little control over its primary revenue sources, which puts the town at risk should the economy decline, in that the Town cannot quickly make changes and adjust to changing circumstances. Dependence on outside revenues benefits the town when the economy improves as the Town benefits from the positive impacts of economic growth in the entire county.



Taxes have a history of being volatile, with a significant decrease in total tax revenue as recently as 2016. For these reasons, the Town needs to maintain strong reserves so that the Town can rely on its reserves when taxes retract, allowing the Town to maintain service levels.



The Town is required by state law (TABOR) to keep 3% of its budget in reserve for emergencies. Additionally, the Town has set a policy to not allow reserves to drop below 50% of the total budget. Today the Town's reserves are well above this 50% threshold. While 50% of the total budget sounds like a lot of money from a percentage standpoint, the actual dollar figure of \$1.67 million is not a lot of money when considering the cost to operate a town or make repairs to infrastructure. However, having a healthy savings account in the form of reserves is an indicator of good financial management, and positions the Town to begin systematically addressing deferred maintenance needs in water, sewer, streets, and facilities. Fund balance, also called reserves, is discussed in greater detail later in this budget message.

There are some national indicators that economic growth is slowing. There is no indication that the national economy is retracting, but there is speculation that a recession is possible. With that, the Town is projecting a decline in sales tax of 2%, and slight increase in property taxes as a result of modest growth in assessed value in 2019. Overall spending is projected to be higher in 2020 than 2019 reflecting the Town's plans to move capital projects forward.

In 2020, the town property tax mill levy will generate approximately \$16,849 with a mill levy of 6.675 mills levied against the 2019 Assessed Valuation of \$2,523,900. The Town will have to issue a temporary property tax credit and temporary mill levy reduction of 0.709 mills upon each dollar of total valuation for assessment of all taxable property in the Town for the year 2019. This temporary reduction is because the spending and revenue limits allowed by TABOR are lower than that produced by the full 7.384 mill levy. Using this reduction allows the Town to maintain the full mill levy for future years if needed.

The General Fund supports the majority of services provided by the Town. In 2020, Town Services will include:

- Town Administration including financial management, Town Board support, and policy/regulation implementation;
- Planning Services;
- Law Enforcement
- Park Maintenance
- Street Maintenance
- Economic Development
- Events
- Building Maintenance
- Capital Planning
- Grant Administration

Specific projects and initiatives are described in the attached strategic plan and described below.

Water Fund Overview: The Town provides domestic water to 273 taps. Water service is tracked in the budget through the water fund, which operates as an enterprise fund. An enterprise fund is a business activity of the Town. The cost of treating and delivering water is supported entirely by fees, not taxes. This means the Town must collect sufficient revenue to cover its costs. Just like a business, the Town must also collect sufficient revenue to build a savings account, also called fund balance or reserves, in order to replace/repair/upgrade its water treatment and water delivery system. In 2009, the Town had almost no savings account. To ensure that the Town has the reserves necessary to deal with emergencies, make necessary repairs, complete required maintenance, and prepare to replace expensive parts of the Town's system, the Town set savings goals and began raising rates. These rate increases were difficult on the community, but necessary to ensure that the Town can deliver clean, safe water, and that the Town is prepared to keep its system in good shape. In 2019, it is projected that the Town will end the year with \$696,412 in water reserves. It is important to note that water fund reserves can only be spent on water fund projects. The Town's goal is to have approximately \$655,004 in savings in the water fund to support future needs within the system. The Town met its goal in 2019 but will be putting a significant portion of these reserve funds to work on a water project.

The new rate structure the Town implemented in 2017 will generate approximately \$183,000 in revenues in 2020. The Town is not planning any rate increases at this time. Once the Town completes its capital improvement plan, rates will be reevaluated against known capital needs in the water system and operating costs, and adjusted, if necessary, to ensure the Town is in a position to address any capital improvements needed within the water system.

The Town has budgeted to begin implementation of recommendations from the capital improvement plan and anticipates at least one priority project for the water system. A more specific budget and project details will be refined once the capital improvement plan is completed late in 2019 or early 2020.

## **Sewer Fund Overview:**

The Town provides sewer service to 286 users. Sewer services are tracked in the budget through the sewer fund. The sewer fund also operates as an enterprise fund, with revenues generated only from fees. Also like the water fund, the Town has been in the process of rebuilding its savings account from a negative balance in 2009 to a projected balance of \$212,368 at the end of 2019. It is important to note that sewer fund reserves can only be spent on sewer fund projects. The Town's goal is to have approximately \$684,737 in savings in the sewer fund to support future needs within the system. There is more work to be done to bring the sewer savings in alignment with Town goals.

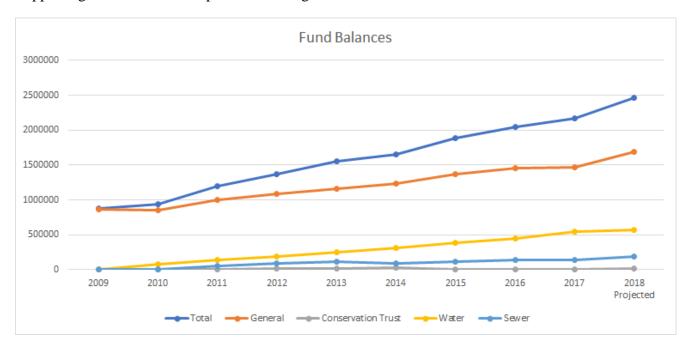
The new rate structure that the town implemented in 2017 will generate approximately \$134,529 in revenues in 2020. The Town is not planning any rate increases at this time. Once the Town completes its capital improvement plan, rates will be reevaluated against known capital needs in the sewer system and operating costs, and adjusted if necessary, to ensure the Town is a position to address any capital improvements needed within the water system.

## **Conservation Trust Fund Overview:**

The Conservation Trust Fund receives limited revenue from the State. This revenue is the Town's share of lottery ticket sales. These funds can only be spent on outdoor recreation related activities. The Town receives \$8,000 per year and is currently setting these funds aside to help support a future recreation related grant or project.

#### **Fund Balance Overview & Policies**

The Town has been working diligently over the last several years to rebuild its reserves after years of expenses exceeding revenues. In 2009, the Town had no reserves in water and sewer and were supporting water and sewer operations with general fund reserves.



Today, the Town's General Fund is in excellent condition, with reserves nearly double what they were a decade ago. Water and sewer reserves are growing, but sewer reserves are lagging behind. With reserves headed in the right direction, it's important to establish clear plans for these reserves to ensure that the Town balances its future needs with tax and rate payer burden. The following fund balance policies have been adopted to help guide current and future elected officials and staff:

#### General Fund:

The Town will strive to hold the amounts listed below in the General Fund balances, expressed as a percentage of the Town's annual operating expenditures of the General Fund. These amounts are expressed as goal ranges to recognize that fund balance levels can fluctuate from year due to the normal course of Town government operations.

- The Town shall maintain a reserve of 3% emergency reserve, as required by TABOR, and
- The Town's general fund reserves should not drop below a minimum of 25% of budgeted expenditures. This 25% minimum fund balance is reserved by policy for operational support, emergencies, and unforeseen circumstances, and
- The Town shall strive to save 50%, but no less than 25%, of all planned capital projects identified in the 2019 strategic plan.

## Water/Sewer Fund:

The Town will strive to hold the following reserves as cash or cash equivalents in the Water and Sewer Fund enterprise funds, expressed as a percentage of the Town's annual operating expenditures of these funds. These amounts are expressed as goal ranges to recognize that fund balance levels can fluctuate from year due to the normal course of Town government operations.

- The Town shall maintain a reserve of at least 25% of budgeted expenditures. This 25% minimum fund balance is reserved by policy for operational support, emergencies, and unforeseen circumstances.
- The Town shall strive to save 50% of the amount of accumulated depreciation as reported in the financial statements of the Town. These reserved funds are intended to provide for replacement of depreciable assets.

Once the Capital Improvement Plan is completed, the Town will revisit these policies, and adjust based on the priorities and capital needs identified in the plan.

# 2020 Planned Projects

The Town has several priority projects and investments planned for 2020. In total, the Town plans approximately \$984,450 in capital projects in 2020 and will seek \$292,500 in grants to help the Town complete these priority projects in the general, water, and sewer fund. As the Town gathers more information through ongoing planning and engineering projects, the total estimated projects costs may be revisited.

General	Item/Project	Town's	Grant	Total
Fund		Amount		
	Senior Van	\$17,500	\$17,500	\$35,000
	Lilac Park Eng/Design (2019 & 2020)	\$25,000	\$25,000*	\$50,000
	Capital Plan (2019 & 2020)	\$50,000	\$50,000*	\$100,000
	Codification	\$5,000	\$5,000	\$10,000
	Business Façade	\$25,000	\$10,000*	\$35,000
	School Trail	\$37,500	\$37,500	\$75,000
	Women's Memorial	\$2500	\$2500	\$5,000
	AuditoriumUTA	\$3,000		\$3,000
	Banners	\$5000		\$5000
	Computers	\$6000		\$6000
	New World	?		?
	Capital Improvement Plan— Streets	\$100,000		\$100,000
	Box Plow	\$4,000		\$4,000
	Welder	\$1400		\$1400
	Forks/Implements	\$1250		\$1250
	Jet Vac Trailer	\$40,000		\$40,000
	UTV	\$18,000		\$18,000
	ADA @ Terrel	\$2500		\$2500
	Bike Park @ Terrel	\$1000		\$1000
	Storage House Arena Waterer	\$2500		\$2500
	Water Line for Waterer	\$1,000		\$1,000
GENERAL FUND TOTAL		\$348,150	\$147,500	\$495,650
	Capital Plan Implementation— Water	\$150,000	\$150,000	\$300,000
	Bulk Water Additional Tap	\$30,000	\$30,000	\$60,000
	Water Computer	\$3,800		\$3,800
	Water General Software (2019)	\$25,000		\$25,000
WATER FUND TOTAL		\$208,800	\$180,000	\$388,800
	Capital Improvement Plan Implmentation—Sewer	\$50,000	\$50,000	\$100,000
SEWER FUND TOTAL		\$50,000	\$50,000	\$100,000
TOTALS		\$606,950	\$377,500	\$984,450

<sup>\*</sup>Grant awarded in 2019

## Pay Plan

The Town employs 5 full-time, 2 part-time and three seasonal employees. The Town contracts for professional services for the Town Administrator, the Town Attorney, the Municipal Court Judge and the Water/Wastewater Operator. Total compensation, benefits and payroll taxes for employees and payments to these key contract professionals in 2020 is projected to be \$571,484, which includes an allowance of approximately 2% for wage adjustments and bonuses in 2020.

## **Benefits Package**

The Town offers insurance, retirement and leave to regular full-time and regular part-time employees. The Town provides medical and vision insurance through Rocky Mountain Health Plans and dental coverage through Delta Dental and covers 80% of premium costs for employees who have been employed with the organization for more than 5 years and 50% of premium costs for employees employed less than 5 years. Retirement for most employees is provided through the Colorado Retirement Association 401(a) plan. Employees direct 8% of their income into the plan which is matched by the Town of Collbran and directed into the employee's individual plan. The Marshals are members of the Fire and Police Pension Association (FPPA), which provides a pension plan and death/disability coverage for eligible members by collecting mandatory payroll contributions from the employee and the employer. Regular full-time and part-time employees also receive annual, sick and holiday leave.

# **Discretionary Funds**

Each year the Town of Collbran sets funds aside to be support activities that benefit the town from other organizations. In order to manage these discretionary funds and to be equitable in their distribution, the Town established an application process several years ago. Organizations submit applications to the Town in September. Each organization then attended the October 25, 2019 Town Board work session, gave a brief overview of their request, and answered Town Trustee questions.

As part of the budget approval process, the Town will provide discretionary funds to the following organizations for 2020:

Agency	Purpose	Amt Req	uested	Approved
American Legion	Replace a marker at the Clover Cemetery. Funds contingent upon match of \$500.	\$	1,500	\$ 500
American Legion	Build a Veteran's Memorial Wall @ Lilac Park	\$	4,000	\$ 4,000 Contingent on Town Grant
Hope West Hospice	Program support	\$	2,000	\$ 2,000
Plateau Valley Cancer Fund	Patient support	\$	500	\$ 500
Plateau Valley FFA	Purchase and plant flowers.	\$	1,000	\$ 1,000
FFA Plateau Valley Gymkhana Series	Insurance and Prizes. Waive Fairground Rental Fees.	\$	1,000	\$ 1,000
Plateau Valley Robotics	Program support, competitions	\$	1,500	\$ 1,000
Plateau Valley Heritage Days Rodeo	For increasing total marketing and commitment to work with Town more closely	\$	1,500	\$ 1,500
Plateau Valley Historical Preservation Society	Program support	\$	500	\$ 500
Athletics Booster Club	Program Support	\$	1,000	\$ 500
Country Storm 4H	Program Support	\$	500	\$ 250
	<b>Total Requested</b>	\$	15,000	\$ 8,750

The Town is excited for 2020 and to build off the successes of 2019. We look forward to working with Collbran residents and businesses to improve services. If you have not come to Town Hall recently, please take a few minutes to come by and learn about everything we are working on!

Town of Collbran, Colorado 2020 Budget Page 13 of 35

## TOWN OF COLLBRAN, COLORADO RESOLUTION NO. 2019-7 SERIES OF 2019

A RESOLUTION OF THE BOARD OF TRUSTEES OF THE TOWN OF COLLBRAN, COLORADO ADOPTING THE ANNUAL BUDGET AND SETTING FORTH THE EXPENDITURES AND REVENUES FOR EACH OF THE VARIOUS FUNDS OF THE TOWN OF COLLBRAN FOR THE FISCAL YEAR BEGINNING JANUARY 1, 2020 AND ENDING DECEMBER 31, 2020.

WHEREAS, the Town Board of Trustees of the Town of Collbran, Colorado has worked with staff in developing the 2020 budget in accordance with Colorado law; and

WHERAS, the Board has received and considered the expenditure requests and budget recommendations of the various Town offices, departments, board and other agencies, as required by law; and

WHEREAS, upon due and proper notice in accordance with the law, said proposed budget was open for inspection by the public at Town Hall, a public hearing was held on November 19, 2019, and interested taxpayers were given the opportunity to file or register any objections to said proposed budget; and

WHEREAS, the final draft 2020 budget is now ready for final consideration and adoption.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE TOWN OF COLLBRAN, COLORADO, THAT:

- 1. The aforementioned recitals are hereby fully incorporated herein and adopted as findings and determinations by the Board of Trustees.
- 2. The Budget attached hereto as Exhibit A and incorporated herein by this reference is adopted for the Fiscal Year beginning January 1, 2020 and ending December 31, 2020.
  - 3. 2020 Revenue and Expenditures for the General Fund and Enterprise Funds are:

Revenues	Expenditures
General Fund: \$1,122,540	General Fund: \$1,400,704
Water Fund: \$367,592	Water Fund: \$544,320
Sewer Fund: \$185,029	Sewer Fund: \$278,164
Conservation Trust Fund: \$8,000	Conservation Trust Fund: \$0

4. Furthermore, be it resolved that the Board of Trustees hereby adopt the 2020 Budget for the Town of Collbran, Colorado, and its various offices, departments, boards, funds and other spending agencies as set forth in the "Annual Budget for the Town of Collbran, Colorado for the Fiscal Year ending December 31, 2020."

THIS RESOLUTION was read, passed, and adopted by the Board of Trustees of the Town of Collbran at a regular meeting held this 13<sup>th</sup> day of December 2019.

TOWN OF COLLBRAN, COLORADO

By:

Mayor

ATTEST:

Town Clerk/Treasurer

Town of Collbran, Colorado

# TOWN OF COLLBRAN, COLORADO RESOLUTION NO. 2019-8 SERIES OF 2020

A RESOLUTION OF THE BOARD OF TRUSTEES OF THE TOWN OF COLLBRAN, COLORADO CERTIFYING AND LEVYING GENERAL PROPERTY TAXES FOR THE YEAR 2020 TO HELP DEFRAY THE COST OF GOVERNMENT FOR THE TOWN OF COLLBRAN, COLORADO FOR THE 2020 BUDGET YEAR.

WHEREAS, the Board of Trustees of the Town of Collbran, Colorado has adopted the 2020 Budget pursuant to Resolution 2019-7; and

WHERAS, the 2019 total taxable assessed valuation for the Town of Collbran as certified by the Mesa County Assessor is \$2,523,900.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE TOWN OF COLLBRAN, COLORADO, THAT:

- 1. The aforementioned recitals are hereby fully incorporated herein and adopted as findings and determinations by the Board of Trustees.
- 2. That for the purpose of meeting all general operating expenses of the Town of Collbran during the 2020 fiscal year there is levied a tax of 7.384 mills upon each dollar of the total valuation for assessment of all taxable property within the Town for the year 2019; and
- 3. There is hereby authorized a temporary property tax credit and temporary mill levy reduction of 0.709 mills upon each dollar of total valuation for assessment of all taxable property in the Town for the year 2019. This temporary reduction is because the spending and revenue limits allowed by TABOR are lower than that produced by the full 7.384 mill levy. Using this reduction allows the Town to maintain the full mill levy for future years; and
- 3. That the Clerk/Treasurer is hereby authorized and directed to certify to the County Commissioners of Mesa County, Colorado, the mill levy for the Town of Collbran as herein above determined and set pursuant to C.R.S. 39-5-128(1).

THIS RESOLUTION was read, passed, and adopted by the Board of Trustees of the Town of Collbran at a regular meeting held this 13<sup>th</sup> day of December 2019.

TOWN OF COLLBRAN, COLORADO

By:

Mayor

ATTEST:

Town Clerk/Treasurer

Town of Collbran, Colorado

2020 Budget

Page 16 of 35

## TOWN OF COLLBRAN, COLORADO RESOLUTION NO. 2019-9 SERIES OF 2019

A RESOLUTION OF THE TOWN OF COLLBRAN, COLORADO, REGARDING THE ANNUAL APPROPRIATION FOR THE FISCAL YEAR BEGINNING JANUARY 1, 2020 AND ENDING DECEMBER 31, 2020.

WHEREAS, at the direction of the Board of Trustees of the Town of Collbran, the Town Administrator has prepared and submitted a proposed budget for the fiscal year beginning January 1, 2020 and ending December 31, 2020 to the Board; and

WHEREAS, upon due and proper notice, published or posted in accordance with state law, said proposed budget was open for inspection by the public at a Town Hall, a public hearing was held on November 19, 2019, and interested taxpayers were given the opportunity to file or register any objections to said proposed budget, and;

WHEREAS, whatever increases may have been made in the expenditures, like increases were added to the revenues or planned to be expended from reserves/fund balances so that the budget remains in balance, as required by law.

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF TRUSTEES OF THE TOWN OF COLLBRAN, COLORADO THAT:

- 1. The aforementioned recitals are hereby fully incorporated herein and adopted as findings and determinations by the Board of Trustees.
- 2. The unexpended monies, if any, remaining in the various funds from the year 2019 together with revenue of the Town of Collbran for the year beginning January 1, 2020 and ending December 31, 2020 is hereby appropriated to the various funds as stated on Exhibit A attached hereto and incorporated herein to be used for the purpose for which these funds were created and exist.
- 3. The amounts set forth in Resolution No. 2019-7, Series of 2019, adopting the annual budget, are hereby appropriated to the uses stated in that resolution and authority is hereby given to the Town Administrator to expend the amounts shown for the purposes stated.

THIS RESOLUTION was read, passed, and adopted by the Board of Trustees of the Town of Collbran at a regular meeting held this 13<sup>th</sup> day of December 2019.

TOWN OF COLLBRAN, COLORADO

By:

Mayor

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Town Clerk/Treasure

Town of Collbran, Colorado

2020 Budget

Page 17 of 35

# LETTER OF BUDGET TRANSMITTAL

December 13, 2019

To: Division of Local Government 1313 Sherman Street, Room 521 Denver, Colorado 80203

To Whom It May Concern,

Attached, is a copy of the 2019 municipal budget for Town of Collbran in Mesa County Colorado, submitted pursuant to Section 29-1-113, C.R.S. This budget was adopted by the Collbran Board of Trustees at a noticed public hearing on December 13, 2019.

If there are any questions on the budget, please contact Elyse Casselberry - Town Administrator or Melonie Matarozzo, Assistant Town Manager/Clerk/Treasurer at Collbran Town Hall 1010 High Street, PO Box 387, Collbran, Colorado 81624 or call 970-487-3751.

Respectfully submitted this 13<sup>th</sup> day of December, 2019.

I, Melonie Matarozzo - Collbran Assistant Town Manager/Clerk/Treasurer, do hereby certify that the attached copy of the Collbran Municipal Budget is a true and accurate copy of the 2020 Adopted Budget.

\* SEAL S

Melonie Matarozzo

Town Seal

# NOTICE OF BUDGET TOWN OF COLLBRAN

Notice is hereby given that a proposed budget has been submitted to the Town of Collbran Board of Trustees for the ensuing year of 2020; a copy of such proposed budget has been filed in the office of the Town Treasurer, where the same is open for public inspection during regular business hours; such proposed budget will be considered at 1010 High St. in the Town Hall at 6:00pm as follows:

# November 5, 2019 Board Meeting

Any interested elector of the Town of Collbran may inspect the proposed budget and file or register any objections thereto at any time prior to the final adoption of the budget. Final adoption is scheduled for December 13, 2019.

	20	018 Actual	:	2019 Projected	2020	) Final Budget
GENERAL FUND						
BEGINNING FUND BALANCE	\$	1,439,758	\$	1,700,260	\$	1,935,585
GENERAL FUND REVENUE TOTAL	\$	1,148,829	\$	1,008,561	\$	1,122,540
GENERAL FUND EXPENDITURE TOTAL	\$	888,382	\$	773,236	\$	1,400,704
REVENUES OVER EXPENDITURES	\$	260,447	\$	235,325	\$	(278,164)
ENDING FUND BALANCE	\$	1,700,260	\$	1,935,585	\$	1,657,421
	TAE	OR EMERG	ENCY R	RESERVE 3%:		\$42,021
	Оре	erating Rese	rve 25%	<b>b</b> :		\$350,176
	Cap	oital Reserve	(25% G	Frant Plan Estimate)		\$816,250
	TO	ΓAL Assigne	d & Res	stricted		\$1,208,447
	UNA	ASSIGNED				\$448,974

WATER FUND	20	18 Actual		2019 Projected	2020	) Final Budget
BEGINNING FUND BALANCE	\$	546,287	\$	653,827	\$	696,412
WATER FUND REVENUE TOTAL	\$	237,227	\$	223,332	\$	367,592
WATER FUND EXPENDITURE TOTAL	\$	125,674	\$	180,747	\$	544,320
REVENUES OVER EXPENDITURES	\$	111,553	\$	42,585	\$	(176,728)
ENDING FUND BALANCE	\$	653,827	\$	696,412	\$	519,684
	Oper	ating Rese	ve: 2	5%		\$136,080
	Capi	tal Reserve	(Dep	oreciation)		\$383,604
	Total	Assigned	& Res	stricted:		\$519,684
	UNA	SSIGNED				

SEWER FUND	2018 Actual	2019 Projected	2020 Final Budget
BEGINNING FUND BALANCE	\$120,776	\$177,626	\$212,368
SEWER FUND REVENUES TOTAL	\$184,798	\$134,928	\$185,029
SEWER FUND EXPENDITURES TOTAL	\$123,935	\$100,186	\$278,164
REVENUES OVER EXPENDITURES	\$60,863	\$34,742	-\$93,135
ENDING FUND BALANCE	\$177,626	\$212,368	\$119,233
	Operating Reserve:	: 25%	\$69,541
	Capital Reserve: (D	epreciation)	\$49,692
	Total Assigned & R	estricted:	\$119,233
	UNASSIGNED		\$0

CONSERVATION TRUST FUND	2018 Actual	2019 Projected	2020 Final Budget
CTF BEGINNING FUND BALANCE	\$9,728	\$17,033	\$25,362
CTF REVENUES TOTAL	\$7,305	\$8,328	\$8,000
CTF EXPENDITURES TOTAL	\$0	\$0	\$0
REVENUES OVER EXPENDITURES	\$7,305	\$8,328	\$8,000
CTF ENDING FUND BALANCE	\$17,033	\$25,362	\$33,362

ALL FUNDS	2018 Actual	2019 Projected	2020 Final Budget
FUND BALANCE TOTAL	\$2,116,549	\$2,548,746	\$2,869,726
BUDGET REVENUES TOTAL	\$1,578,159	\$1,375,149	\$1,683,161
BUDGET EXPENDITURES TOTAL	\$1,137,990	\$1,054,169	\$2,223,187
REVENUES OVER EXPENDITURES	\$440,169	\$320,980	-\$540,027
FUND BALANCE TOTAL	\$2,548,746	\$2,869,726	\$2,329,700

Account Number	Account Description	2017 Actual	2018 Actual	2019 Adopted Budget	2019 Estimated Actual	2020 Final Budget
	CENEDAL FUND					
	GENERAL FUND REVENUES					
	GENERAL FUND REVENUES					
10.00.0110	Taxes	Ф 40 00F	ф 45.044	Ф 45 000	Ф 45.047	r 40.040
	General Property Taxes	\$ 16,935	\$ 15,944	\$ 15,909	\$ 15,917	\$ 16,849
	Specific Ownership Taxes	2,625	2,150	2,133	2,465	2,250
	Town Sales Tax	48,690	65,148	60,098	70,000	68,600
	Motor Vehicle Use Tax	28	25	26	20	30
	County Sales Tax Remittance	623,860	669,096	694,880	700,000	686,000
	Public Safety Sales Tax		9,222	8,979	10,500	10,290
	Cigarette Tax	598	364	350	430	420
	Mineral Leasing Tax	5,709	3,825	3,825	7,313	2,500
	Severance Tax	2,536	3,216	3,216	9,229	2,500
10-00-3170	Road and Bridge Tax	513	479	479	480	480
10-00-3171	Highway User Tax	12,974	14,628	12,000	16,594	15,000
	Taxes Totals:	714,468	784,099	801,895	832,948	804,919
	Registration					
10-00-3230	Motor Vehicle Registration	905	931	800	1,038	1,000
	Registration Totals:	905	931	800	1,038	1,000
	<u>Grants</u>					
10-00-3360	Grant - SHF	-	-	-	10,000	75,000
	Grant - Senior Van	1,440	1,800	-	1,440	1,440
	Grant Senior Van Acquisition	-	-	-	-	17,500
10-00-3363	Grant - SIPA	-	-	-	4,950	-
	Grant - FML	_	98,732	_	-	_
	Grant - DOLA Lilac Park Engineering/Design	_	-	_	12,500	12,500
	Grant DOLA Capital Plan	_	_	_	25,000	25,000
10-00-3365	Grant DOLA Phase 1 Downtown	_	142,500	_	7,500	-
10 00 0000	Grant DOLA Codification	_	142,000	_	- 7,000	5,000
10 00 2266	Grant Marshall Black Market MJ	9,226	5,044	_	_	1,000
10-00-3300	Grant - Marshal Peace Officers Mental Health	5,220	- 3,044	_	_	2,400
10 00 2260	Grant - School Trail Feasibility	_	_	_	_	56,500
	Grant - Capital Expenditure	-	_	_	_	30,300
	Grant DOLA Business Façade	<u> </u>	-	-	<u> </u>	10,000
10-00	Grant-AGNC		-			2,500
10-00		10.666				
	Grants Totals	10,666	248,075		61,390	208,840
	F					
10.00.0110	Fees Franchica	47.074	22.400	20,000	20.000	20.500
	Fees - Franchise	17,874	32,198	20,000	20,000	20,500
	Fees - Library	2,872	5,060	3,000	2,833	2,931
	Fees - Van	215	250	300	300	300
	Fees - Marshal	150	50	75	75	100
	Fees for Notary Services	30	28	40	40	-
	Fees for Copies, Faxes, & Misc.	103	43	100	100	50
	Fees - General License & Fees	1,350	1,209	1,500	1,500	500
	Fees - Land Use	800	6,178	1,000	1,000	1,000
	Fees & Fines - Municipal Court	9,327	3,350	2,500	6,000	2,500
	Fees for Summer Rec		-	-	-	6,400
	Fees for Parks/Rec Fairgrounds	1,616	1,103	1,100	750	1,000
	Fees for Auditorium	710	350	400	50	100
10-00-3431	Public Use License	850	11,200	25,200	25,200	25,800
10-00-3490	Penalties, Fines, and Interest	4	-	-	-	-
10-00-3491	Returned Check Fee	6	_			
	Fees Totals	35,906	61,018	55,215	57,848	61,181

Account Number	Account Description	2017 Actual	2018 Actual	2019 Adopted Budget	2019 Estimated Actual	2020 Final Budget
	Miscellaneous					
10-003500	Scholarships	700	100	100	-	-
10-00-3507	Revenue - General	1,549	17	100	20	100
10-00-3510	Revenue - Board of Park Mgrs.	643	-	-	-	-
10-00-3514	Revenue - Marshal	10,000	6,919	1,000	-	1,000
10-00-3515	Revenue - Public Works	15,605	1,558	1,000	-	1,000
10-00-3516	Revenue - Parks	-	73	-	-	-
10-00-3517	Revenue - Arena - Gate/Concessions	172	2,766	500	5,036	2,500
10-00-3530	Interest Income	18,525	35,307	36,000	48,721	40,000
10-00-3531	Dividends	1,001	1,014	1,000	560	1,000
10-00-3533	Capital Credit Retirement	736	2,301	-	-	-
10-00-3534	Insurance Claims	-	-	-	-	-
10-00-3540	Donations - General	200	338	200	-	-
10-00-3541	Donations - Marshal	-	-	200	-	-
10-00-3542	Donations - Servicewomen's Memorial	50	-	100	-	-
10-00-3543	Donations - Public Works	10,000	-	1,000	-	-
10-00-3544	Donations - Parks	-	-	-	-	-
10-00-3545	Donations - Fairgrounds	-	-	-	-	-
10-00-3546	Donations - Auditorium	-	-	-	-	-
10-00-3570	Workers Compensation Payments	-	-	-	-	-
10-00-3571	Insurance & Misc.	-	-	-	-	-
10-00-3580	Miscellaneous	126	4,314	200	1,000	1,000
	Prior Years Surplus					
	Miscellaneous Totals	59,309	54,705	41,400	55,337	46,600
	GENERAL FUND REVENUE TOTALS	821,254	1,148,829	899,310	1,008,561	1,122,540

Account Number	Account Description	2017 Actual	2018 Actual	2019 Adopted Budget	2019 Estimated Actual	2020 Final Budget
	CENEDAL FUND EVDENCES					
	GENERAL FUND EXPENSES					
40.00.4440	General Payroll Wages from staffing schedule	\$ 46,594	\$ 53,331	\$ 54,823	\$ 54,220	\$ 71,739
	Group Health/Vision/Dental Insurance	8,582	7,116	9,090	\$ 54,220 6,721	71,739
	FICA/Medicare Expense					1,040
	·	667	704	795	705	
	Retirement Expenses	3,757	4,183	4,386	4,375	5,739
	Unemployment	-	-	164	105	215
	Workers Compensation	272	198	450	135	125
	General Payroll Totals	59,874	65,532	69,708	66,261	86,262
	General Expenditures					
10-00-4302	Mayor Stipend	1,200	900	1,200	1,200	1,200
10-00-4303	Trustee Stipend	3,300	3,486	4,000	3,600	3,600
	Fica/Medicaid	-	-	-	-	398
	CCOERA	-	-	-	-	160
10-00-4310	Postage, Freight & Delivery	831	865	824	824	824
	Office Supplies	881	3,328	2,060	1,000	1,000
	Operating Supplies	3,673	6,046	5,665	4,500	4,500
	Fuel Tax Expense		726	1,000	1,000	1,000
	Contract Labor-General - Administrator	58,141	67,159	64,079	50,400	50,400
	Caselle Service Agreement	3,564	8,625	6,900	6,900	6,900
	Bank Service Charges	6	1	-	61	50
	Audit Expense	5,900	5,900	6,000	5,900	5,900
	Dues & Subscriptions	1,827	3,075	2,500	2,674	1,380
	Work Attire	1,027	3,075	2,300	2,074	700
	Education & Training	2,242	1,881	4,000	4,000	4,500
	-	,				·
	Economic Development & Events	3,036	4,723	25,500	10,000	25,000
	Website Fees/Computer Software	134	134	3,250	3,490	15,000
10-00-4349		6,500	6,500	-	-	-
	Charitable Donations -Discretionary Funds	7,250	7,138	7,750	7,750	8,750
10-00-4352		8,531	14,182	10,000	6,538	10,000
	Professional/Other	749	11,938	15,000	25,000	-
	Treasurer's Fees	369	347	600	400	600
	License, Fees & Permits	1,020	1,089	1,300	600	400
	Repairs & Maintenance	4,176	4,284	3,605	4,100	2,880
10-00-43	Town Hall Improvements	-	-	5,000	-	-
10-00-4380	Bad Debt Expense	-	-	-	-	-
10-00-4376	Miscellaneous	1,830	1,590	1,500	500	1,000
10-00-4377	Other	-	-	-	135	-
10-00-4380	Bad Debt Expense General	-	-	-	-	-
	Advertising & Publishing	2,761	1,555	2,060	750	500
	Travel & Reimburse	3,597	470	3,500	5,000	4,500
10-00-4398		11,341	9,661	10,510	7,530	7,689
	Insurance - Property and Casualty	9,853	9,893	14,040	10,000	11,000
10 00 1000	General Expenditures Totals	142,712	175,497	201,844	163,852	169,830
	Grant Projects					
	Grant Senior Van Acquisition	-	-	_	_	35,000
	Grant DOLA Lilac Park Eng. Design	-	-	-	25,000	25,000
	Grant DOLA Capital Plan	-	-	-	50,000	50,000
	Grant DOLA Capital Plan  Grant DOLA Codification				50,000	10,000
		-	-	-	-	
	Grant Subsel Trail	-			-	35,000
	Grant School Trail	-	-	-	-	71,000
	Grant DOLA Peace Officers Mental Health	-	-	-	-	2,400
	Grant AGNC Women's Memorial/Veterans Mem		-	-	-	5,000
	Grant Auditorium Architecture	-	-		-	150,000
	Grant Projects		<u>-</u>		75,000	383,400
	General Capital					
	Capital Outlay	2,383	2,958	5,000	19,392	11 000
						11,000
	General Capital Totals	2,383	2,958	5,000	19,392	11,000

Account Number	Account Description	2017 Actual	2018 Actual	2019 Adopted Budget	2019 Estimated Actual	2020 Final Budget
				Juagor	7.0.0	
	Land Use Expenditures					
10-01-4310	Postage & Freight Land Use	\$ -	\$ 8	\$ -	\$ -	\$ -
10-01-4314	Operating Supplies Land Use	-	-	-	-	-
	Legal - Land Use	3,699	3,532	1,000	500	1,000
10-01-4353	Professional - Land Use	-	1,041	1,000	-	1,000
	License, Fees & Permits Land-Use	14	23	-	-	-
10-01-4381	Advert & Publishing - Land Use			_		
	Land Use Expenditures Totals	3,712	4,604	2,000	500	2,000
	Election Payroll					
10-02-4113	Wages Election	-	-	-	-	-
	Vision Insurance Election	-	-	-	-	-
	Dental Insurance Election	-	-	-	-	-
10-02-4142	Group Health/Vision/Dental Insurance Election	-	-	-	-	-
	FICA/Medicare Expense	-	-	-	-	-
	Retirement Expenses Election	-	-	-	-	-
	Election Payroll Totals			-		
	Election Expenditures					
10-02-4310	Postage, Fr.,& Del Election	_	_	_	_	300
	Election Expense	25	214	_	_	1,000
	Education & Training -Election			-	_	250
	Legal - Election	1,179	533	_	_	2,500
	Advertising & Publishing	- 1,170	90	_	_	250
	Travel & Reimburse - Election	-	-	_	_	200
10-02-4000	Election Expenditures Totals	1,204	838	_		4,500
	Van Payroll					
	Wages Van	1,449	1,512	2,309	1,950	2,275
	FICA/Medicare & Soc. Sec. Van	111	110	177	150	174
	Unemployment Insurance	-	-	-	5	7
10-06-4149	Worker's Comp Insurance			-	80	122
	Van Payroll Totals	1,560	1,622	2,485	2,185	2,578
	Van Expenditures					
10-06-4314	Operating Supplies Van	-	-	-	-	-
10-06-4325	Mileage reimbursement	-	-	2,126	1,917	-
10-06-4352	Fuel Van	434	536	674	306	1,500
10-06-4366	Legal & Professional Van	-	-	-	-	-
	Repairs & Maintenance Van	66	10	258	1,150	1,000
10-06-4399	Insurance - Property & Casualty	260	175	351	186	(1)
	Van Expenditures Totals	759	721	3,408	3,559	2,705
	Library Expenditures					
10-10-4314	Operating Supplies Library	-	536	663	-	-
	Repairs & Maint Library	68	45	56	250	255
	Utilities Library	2,651	2,417	2,390	2,583	2,637
.5 .5 1000	Library Expenditures Total	2,720	2,998	3,108	2,833	2,892

Account Number	Account Description	2017 Actual	2018 Actual	2019 Adopted Budget	2019 Estimated Actual	2020 Final Budget	
	Marshal Payroll						
10-20-4113	Wages from personnel schedule	\$ 90,604	\$ 69,666	\$ 100,260	\$ 100,430	\$ 132,888	
	Group Health/Vision/Dental Insurance Marshal	24,349	14,355	20,527	16,345	20,554	
10-20-4143	Disability Marshal	2,191	1,387	1,387	2,812	3,721	
10-20-4144	FICA/Medicare Expense Marshal	1,214	912	1,454	1,365	1,927	
10-20-4145	Retirement Expense Marshal	7,063	5,657	8,021	8,035	10,631	
	Unemployment Insurance	-	-	301	301	399	
	Work Comp Insurance Marshal	4,123	2,861	7,000	2,960	4,113	
	Marshal Payroll Totals	129,544	94,839	138,950	132,248	174,232	
	Marshal Expenditures						
10-20-4310	Postage & Freight Marshal	1,010	330	515	-	200	
10-20-4314	Operating Supplies Marshal	35,368	27,093	10,000	10,000	3,000	
10-20-4325	Fuel Marshal	5,718	4,232	3,500	5,859	5,982	
	Dispatch/Cell Phone	15,293	11,685	14,904	14,904	13,402	
10-20-4327	Uniforms Marshal	4,871	1,672	3,000	3,000	1,500	
10-20-4330	Vehicle Impound Marshal	-	962	-	120	-	
10-20-4332	Rental Expenditure	1,400	1,200	1,500	1,200	1,200	
10-20-4338	Dues & Subscriptions Marshal	140	140	200	200	600	
10-20-4345	Education & Training Marshal	580	620	2,500	2,500	2,500	
10-20-4352	Legal	-	56	-	-	-	
10-20-4353	Professional	-	-	-	-	-	
	License, Fees & Permits Marshal	373	12	100	-	100	
10-20-4366	Repairs & Maint Marshal	12,554	4,235	5,000	5,000	5,000	
10-20-4376	Miscellaneous	-	-	-	-	-	
10-20-4377	Other - Marshall	1,000	-	-	-	-	
10-20-4381	Printing & Publish Marshall	-	-	-	-	-	
10-20-4393	Travel & Reimburse Marshal	1,663	463	2,000	3,000	2,000	
10-20-4398	Utilities Marshal	859	1,049	828	912	931	
	Insurance Marshal - Property & Casualty	7,320	5,477	6,480	5,757	6,333	
	Marshal Expenditures Totals	88,148	59,225	50,527	52,452	42,748	
	Marshal Grant Expenditures						
	Postage & Freight Marshal GRANT	213	87	-	-	-	
	Oper. Supplies Marshal GRANT	10,535	2,383	-	-	-	
10-20-4590	Capital Outlay Marshal Grant	6,182	50,045				
	Marshal Grant Expenditures Totals	16,929	52,514	<u> </u>			
	Marshal Capital						
10-20-4940	Capital Outlay Marshal	2,747	2,142			500	
	Marshal Capital Totals	2,747	2,142			500	

Account Number	Account Description	2017 Actual	2018 Actual	2019 Adopted Budget	2019 Estimated Actual	2020 Final Budget
	Public Works Payroll					
10-30-4113	Wages from staffing schedule	\$ 60,420	\$ 56,801	\$ 59,411	\$ 52,285	\$ 50,043
10-30-4121	Part time/Seasonal	-	-	-	781	-
10-30-4142	Group Health/Vision/Dental Insurance Public Wo	19,614	23,225	23,760	23,565	24,311
10-30-4144	FICA Medicare Expense Public Works	694	690	861	720	726
	Retirement Expense Public Works	4,348	4,460	4,753	4,185	4,003
10-30-4148	Unemployment Insurance	-	-	178	105	150
	Work Comp Insurance Pub. Wks.	2,555	1,754	4,000	2,695	2,337
	Public Works Payroll Total	87,632	86,931	92,963	84,336	81,570
	,					
	Public Works Expenditures					
	Postage & Freight Public Works	1,512	2,698	3,090	1,000	1,000
	O.S PW Road, Street, Bridge	22,417	6,385	15,450	55	-
	Operating Supplies Public Works	5,531	(610)	4,000	-	-
	Operating Supplies Public Work	21,273	11,741	30,900	2,500	10,000
	Fuel Public Works	5,917	6,273	5,682	6,065	6,193
	Contract Services - Snow Removal	-		2,500	-	2,500
	Lease Expense Public Works - Backhoe		_	4,220	4,220	4,435
	Dues & Subscriptions Pub. Wks.	-	_		,==0	,
	Education & Training Public Wk.	-	_	1,000	-	1,000
	Legal Pub. Wks.	_	_	-	-	-
	Professional Public Works	94	_	_	-	-
	License, Fees & Permits	20	_	_	-	_
	Interest Expense Public Works - Backhoe	20	_	753	753	537
	R & M Streets & Bridges	6,212	7,570	15,000	3,100	100,000
	R & M Snow Removal	2,078	2,103	5,000	5,000	5,000
	R & M Public Works	3,916	4,775	3,630	5,500	7,500
	Miscellaneous - Pub. Wks.	3,910	4,773	-	3,300	7,300
	Other - Pub. Wks.		-		-	-
	Advert.& Publish. Public Works		-	-	<u> </u>	-
	Travel & Reimb Public Works		-	-	-	-
	Utilities Street Lights	6,154	4 004	4.052	6 901	
	Utilities Public Works		4,884	4,952 5,373	6,891 7,926	6,000 8,093
		6,894	5,652			
	Insurance - Property & Casualty	2,872 84.891	2,130	3,240	2,269	2,496 154,753
	Public Works Expenditures Totals	84,891	53,600	104,791	45,280	154,753
	Public Works Capital					
	Legal PW Grant	317	_	-	_	_
	R&M RD, ST, BRID, PUBWKS Grant	740	_	_	_	_
	Capital R.S.B Pubwks Grant	34,308	70,203	-	32.317	_
	Capital Outlay Pubwks Grant	110,586	129,566	_	02,017	_
	Equipment Acquisition	110,000	125,500	-		7,300
	Capital Outlay	_	_	-	_	7,300
10.30.4040	Capital Outlay - Public Works	16,627	989	-	6,170	58,000
10-30-4940	Public Works Capital Total	162,578	200,758		38,487	65,300
	Fublic Works Capital Total	102,376	200,736		30,467	05,300
	Facilities Expenditures					
	Professional Facilities	-	-	-	-	8,000
10-30-4366	R & M Facilities	-	-	-	-	3,000
	Capital		_			65,000
	Facilities/Buildings Expenditures Totals	-	_			76,000

Account Number	Account Description	2017 Actual	2018 Actual	2019 Adopted Budget	2019 Estimated Actual	2020 Final Budget
	Municipal Court Payroll					
10-40-4113	Wages from staffing schedule	\$ 4,902	\$ 5,266	\$ 4,100	\$ 4,005	\$ 2,553
	Group Health/Vision/Dental Insurance Mun. Cou	* /	904	ψ <del>4</del> ,100	90	φ 2,555
	FICA Medicare Expense Mun. Court	64	69	59	60	37
	Retirement Expense Mun. Court	392	421	328	320	204
	Unemployment Insurance	- 392	421	12	10	8
	Work Comp Insurance Mun. Court	-	-	-	10	4
10-40-4149	Municipal Court Payroll Total	6,651	6,661	4,580	4,495	2,825
	mamorpai court rayron rotai	0,001	0,001	4,000	4,400	2,020
	Municipal Court Expenditures					
10-40-4310	Postage - Municipal Court	_	_	_	_	_
	Operating Supplies Mun. Court	25	50	52	-	-
	Dues & Subscriptions Mun Court	20	20	21	_	-
	Education & Training Mun Court		-	-	-	-
	Legal & Professional Mun Court	7,900	4,451	4,053	3,707	4,056
	Legal Fees, Municipal Court	28	- 1,101	- 1,000	-	-
	Other - Municipal Court	-	_	-	_	_
	Advert & Publish Mun Court	_	_	-	-	-
	Travel & Reimb Municipal Court	-	-	-	-	-
10 40 4000	Municipal Court Expenditures Totals	7.973	4,521	4,125	3,707	4,056
		1,010	1,021	1,120	0,101	1,000
	Parks Payroll					
10-50-4113	Salaries from staffing schedule	10,217	15,243	20,640	8,045	10,879
	Wages Parks - Temporary	4,674	3,258	11,500	11,200	17,100
	Group Health/Vision/Dental Insurance Parks	4,759	3,361	11,661	11,335	4,605
10-50-4144	FICA/Medicare Expense Parks	607	853	1,012	1,120	1,466
	Retirement Expense Parks	669	699	731	645	870
	Unemployment Insurance	-	-	62	55	84
	Work Comp Insurance Parks	1,158	778	1,600	880	1,024
	Parks Payroll Totals	22,084	24,192	47,206	33,280	36,029
	Parks Expanditures					
10.50.4040	Parks Expenditures	120	25	309	_	-
	Postage & Freight Operating Supplies Parks	5,944	35 70	4,113	500	<u> </u>
	Fuel Parks	793	865	1,069	930	949
	Repairs & Maint Parks	6,628	4,589	5,672	2,000	5,000
	Utilities Terrell Park	14,226	12,119	14,786	15,815	16,147
	Utilities Parks	3,999	4,438	4,859	5,640	5,759
		3,999	394	648	420	462
10-50-4399	Insurance Property & Casualty Parks Expenditures Totals	32,102	22,509	31,455	25,305	28,317
	raiks Experiultures Totals	32,102		31,400	25,303	20,317
	Parks Capital					
10-50-4940	Capital Outlay	-	7,764	11,680	-	-
10-50-4941	Capital Outlay Terrell Park	-	-	-		3,500
10-50-4942	Captal Outlay Gandi Park	_				
	Parks Capital Totals		7,764	11,680		3,500
	Summer Rec Payroll					
	Wages Summer Rec	_	_	_	_	_
	FICA/Medicare & Soc. Sec. Summer Rec	-	-	-	-	-
	Summer Rec Payroll Totals		-			
	•					
	Summer Rec Expenditures					
	Postage & Freight Summer Rec	-	-			100
	Operating Supp 4th of July	-	-			5,000
	Operating Supplies Summer Rec	-	-			5,000
	Contract Summer Rec Coordinator					20,000
	Summer Rec Expenditures Totals	-				30,100

Account Number	Account Description	2017 Actual	2018 Actual	2019 Adopted Budget	2019 Estimated Actual	2020 Final Budget
	Fairgrounds/Arena Expenditures					
10-54-4310	Postage & Freight Arena	\$ 67	\$ 127	\$ 157	\$ -	\$ -
10-54-4314	Operating Supplies Arena	2,375	(86	3,943	-	-
	Master Plan Expense	-	` <u>-</u>	-	-	-
10-54-4352	Legal & Professional Arena	-	1,500	1,545	-	-
	Repairs & Maint Arena	643	3,304	4,084	498	1,000
10-54-4366	Utilities Arena (Fairgrounds)	1,518	1,713	1,906	1,798	1,835
	Insurance - Property & Casualty	240	242	324	258	284
	Arena Rental Equipment	-	-	1,500	-	-
	Arena Grant	-	-	-	-	-
	Arena Expenditures Totals	4,843	6,800	13,459	2,553	3,119
	Board of Park Mgr. Expenditures					
	Postage,F,D-Board of Park Mgrs.	22	-	40	-	-
	Oper. Supp Board of Park Mgrs.	304	-	550	-	-
10-54-4753	Professional - Board of Park Mgrs.		-	-	-	-
10-54-4755	LF & Permits - Board of Park Mgrs.	365	-	500	-	-
	Advertising		-	100	-	-
10-54-4799	Insurance Property & Casualty	150				
	Board of Park Mgr. Expenditures Totals	841		1,190		
	Arena Capital Expenditures					
10-54-4940	Capital Outlay Arena	140	_	5,000	4,670	6,000
10 04 4040	Arena Capital Totals	140		5,000	4,670	6,000
	Auditorium Expenditures					
10-60-4310	Postage & Freight Auditorium	9	22	27	-	-
10-60-4314	Operating Supplies Auditorium	406	582	523	-	-
10-60-4352	Legal & Professional Auditorium	-	2,500	-	10,000	3,480
10-60-4366	Repairs & Maint - Auditorium	232	559	3,000	500	2,000
10-60-4398	Utilities Auditorium	2,267	2,520	2,593	2,341	2,390
	Auditorium Expenditures Totals	2,914	6,183	6,143	12,841	7,870
	General Miscellaneous					
	Reserve for compensation adjustments	-	-	-	-	8,616
	Contingency	-	_	-	-	10,000
	Transfer for lease payment (Capital Projects fun	4,972	4,972	-	-	-
	Transfer to Water	- 1,072	- 1,072	-	-	-
	Transfer to Sewer	_	_	_	_	_
	Total General Miscellaneous	4,972	4,972	-	-	18,616
	BEGINNING FUND BALANCE		\$ 1,439,758		\$ 1,700,260	\$ 1,935,585
	GENERAL FUND REVENUE TOTAL	821,254	1,148,829		1,008,561	1,122,540
	GENERAL FUND EXPENDITURE TOTAL	869,913	888,382		773,236	1,400,704
	REVENUES OVER EXPENDITURES	(48,659)	260,447	99,685	235,325	(278,164)
	ENDING FUND BALANCE	\$ 1,439,758	\$ 1,700,260		\$ 1,935,585	

Account Number	Account Description	2017 Actual	2018 Actual	2019 Adopted Budget	2019 Estimated Actual	2020 Final Budget
	WATER FUND					
	WATER FUND REVENUES					
	Water Grants					
51-00-3368	Grant/Loan - SRLF	\$ -	\$ -	\$ -	\$ -	\$ -
51-00-3367	Grant - DOLA	-	_	-	-	150,000
	Grant - FML District	-	-	-	-	30,000
	Water Grants Total	-	-			150,000
	Water Fees					
	Out of Town Surcharge	630	48	1,200	192	1,200
51-00-3413	Reconnect/Disconnect Fees	-	-	-	-	-
51-00-3414	Water Monthly User Fees	187,125	177,211	194,303	183,000	183,000
	Water Service Maintenance Charge	50	927	500	-	-
51-00-3416	Water Tap Fees	4,500	-	-	-	-
51-00-3488	Lien Fees	-	-	-	-	-
	Finance Charges	1,002	1,170	500	696	1,000
51-00-3491	Returned Check Fee	-	8			
	Water Fees Total	193,307	179,364	196,503	183,888	185,200
	Water Miscellaneous					
51-00-3510	Miscellaneous water revenue	407	212	50	-	-
51-00-3530	Watershed Permits	774	-	-	-	-
51-00-3531	Dividends	47	53	50	-	-
51-00-3533	Capital Credit Retirement	736	-	-	-	-
51-00-3534	Insurance Refunds	-			7,052	-
	Hoosier/Watershed Studies	-	-	-	-	-
51-00-3550	Transfer From General Fund	-	-	-	-	-
	Prior Years Surplus	-				
	Water Miscellaneous Total	1,964	265	100	7,052	
	Bulk Water Fees					
51-00-3717	Bulk Water Fees	29,866	57,582	32,392	32,392	32,392
	Bulk Water Interest	-	16			
	Bulk Water Fees Total	29,866	57,598	32,392	32,392	32,392
	WATER REVENUES TOTAL	225,137	237,227	228,995	223,332	367,592

Account Number	Account Description	2017 Actual	2018 Actual	2019 Adopted Budget	2019 Estimated Actual	2020 Final Budget
	Water Fund Expenditures					
	Water Payroll					
F4 00 4440	Salaries from staffing plan	\$ 24,550	\$ 26,827	\$ 27,160	\$ 25,375	\$ 28,579
	Group Health/Vision/Dental Insurance Water	4,154	7,019	7,246	6,840	7,824
	FICA/Medicare Expense	331	341	394	330	414
	Retirement Expenses	1,955	2,146	2,173	2,030	2,286
	·	1,955	2,140	2,173	2,030	2,200
	Unemployment Insurance Work Comp Insurance Water					
51-00-4149	·	455	370 36.703	700	<u>655</u> 35,280	637
	Water Payroll Total	31,446	30,703	37,754	35,280	39,826
	Operational Expenditures					
51-00-4310	Postage & Freight Water	1,447	1,551	1,702	1,000	-
	Oper. Supplies Spgs. Pump Stn.	,	3,792	4,687	-	-
	Operating Supplies Water -Dist.	1,033	2,579	2,920	1,500	-
	Operating Supplies	3,850	(457)	7,500	3,500	15,000
	Contract Labor Water - Oper @ 70%	24,975	28,963	23,100	21,450	28,080
	Contract Labor - Town Administrator @15%	12,459	14,193	13,731	10,800	10,800
	Lease Expense	-	4,828	4,220	4,220	4,435
	Audit Expense	2,950	2,950	2,500	2,950	2,950
	Dues & Subscriptions Water	138	158	2,300	2,930	2,930
	Education & Training Water	39	-	1,000	-	2,500
	Legal Water	1,171	554	2,500	_	2,500
	Professional/Engineering Water	4,423	3,861	3,969	5,553	5,000
	License, Fees & Permits Water	950				
51-00-4355	Watershed Permits		658	1,200	1,200	1,200
		-				-
	Interest Expense	-	958	753	753	537
	Repairs & Maint Springs Pump Stn	551	765	3,500	5 000	-
	Repairs & Maint. Water Distrib	15,155	1,704	10,000	5,000	10,000
	Repairs & Maint. Water Treatment	3,329	2,719	10,000	5,000	10,000
	Bad Debt Expense	-	1	-	40	50
	Advertising & Publishing Water	-	-	-	-	-
	Travel & Reimburse - Water	39	-	500	-	500
	Utilities Springs Pump Station	7,371	7,139	7,621	6,001	6,127
	Utilities Water	5,657	5,213	5,066	5,475	5,590
51-00-4399	Insurance - Property & Casualty	5,316	5,157	7,560	6,500	7,150
	Equipment				3,000	2,000
	Water Expenditures Total	90,851	87,286	114,235	84,217	114,694
	Water Creat Erman ditures					
	Water Grant Expenditures Grant FML Bulk Water Addition					00.000
		-	-	-	-	60,000
	Grant DOLA Capital Improvement Plan Impleme		-	-	-	300,000
	Capital Spgs. Pump Stn. GRANT	-	-			-
	Water Grant Expenditures Total		<u>-</u>	-	<u>-</u>	360,000
	Water Capital					
51-00-4940	Capital Outlay Water	5,277	_	160,500	60,000	3,800
31-00-4340	Water Capital Total	5,277	_	160,500	60,000	3,800
	Water Capital Total	5,211		100,300	00,000	3,000
	Bulk Water Expenditures					
51-07-4314	Operating Supplies	90	_	139	_	-
	Legal & Professional Bulk Water	-	_	1,000	-	-
	Lic, Fees & Permits Bulk Water	1,000	_	1,500	_	_
	Repairs & Maint - Bulk Water	1,115	915	2,060	250	25,000
	Utilities Bulk Water	910	770	830	1,000	1,000
J1-U1-4380	Bulk Water Expenditures Total	3,115	1,685	5,529	1,250	26,000
	rate: Experience retai	5,115	1,000	0,023	1,200	20,000
	BEGINNING FUND BALANCE		\$ 546,287		\$ 653,827	\$ 696,412
	WATER FUND REVENUE TOTAL	225,137	237,227	228,995	223,332	367,592
	WATER FUND EXPENDITURES TOTAL	130,689	125,674	318,018	180,747	544,320
	REVENUES OVER EXPENDITURES	94,448	111,553	(89,023)	42,585	(176,728)
	ENDING FUND BALANCE	\$ 546,287	\$ 653,827		\$ 696,412	
	-					

Account Number	Account Description	2017 Actual	2018 Actual	2019 Adopted Budget	2019 Estimated Actual	2020 Final Budget	
	SEWER FUND						
	SEWER FUND REVENUES						
	Sewer Grant/Loan						
52-00-3368	Sewer Grant/Loan DOLA	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000	
	Sewer Grants Total	-	50,000			50,000	
	Sewer Fees						
52-00-3410	Sewer Monthly User Fees	115,310	133,324	137,339	134,529	134,529	
52-00-3411	Sewer Service Maint. Charge	3,148	58	100	-	-	
52-00-3412	Sewer Tap Fees	4,500	-	-	-	-	
52-00-3413	Out of Town Surcharge	2,742	-	-	-	-	
52-00-3488	Lien Fee	-	-	-	-	-	
52-00-3489	Penalties, Fines, and Interest		-	-	-	-	
52-00-3490	Finance Charges	798	950	500	399	500	
52-00-3491	Returned Check Fee						
	Sewer Fees Total	126,498	134,331	137,939	134,928	135,029	
	Sewer Miscellaneous						
52-00-3510	Revenue Sewer	332	133	-	-	-	
52-00-3530	Septage Hauling Fees	-	-	-	-	-	
52-00-3531	Dividends	20	20	-	-	-	
52-00-3533	Capital Credit Retirement	1,473	-	-	-	-	
	School Lift Station	-	-	-	-	-	
	Sewer Miscellaneous	-	-	-	-	-	
	Prior Years Surplus	-				_	
	Sewer Miscellaneous Total	1,824	152			-	
	School Lift Station Fees						
52-00-3720	School Lift Station Fees	461	314	388			
	TOTAL SCHOOL LIFT STATION FEES	461	314	388			
	SEWER FUND REVENUES TOTAL	126,960	184,798	138,328	134,928	185,029	

Account Number	Account Description	2017 Actual	2018 Actual	2019 Adopted Budget	2019 Estimated Actual	2020	Final Budget
	Sewer Fund Expenditures						
	Sewer Payroll						
	Wages from staffing schedule	\$ 20,370	\$ 22,457	\$ 22,590	\$ 22,590	\$	28,579
	Group Health/Vision/Dental Insurance Sewer	5,048	5,238	5,418	5,418	Ψ	7,824
	FICA/Medicare Expense	278	288	328	328		414
	Retirement Expenses	1,621	1,797	1,807	1,807		2,286
	Unemployment Insurance	- 1,021	- 1,707	68	68		86
	Work Comp Insurance Sewer	160	96	250	250		637
	Sewer Payroll Total	27,476	29,876	30,461	30.461	_	39,826
	ocwer rayron rotar	21,470	20,010	00,401			00,020
	Sewer Expenditures						
52-00-4310	Postage & Freight Sewer	658	495	580	525		525
52-00-4314	Oper. Supp. Sewer - collection	1,717	(14	3,263	500		-
52-00-4315	Operating Supplies Sewer	1,257	2,711	6,723	1,000		3,500
	Contract Labor Sewer - Oper @30%	8,325	9,838	9,900	9,900		12,852
	Contract Labor Sewer - Admin @15%	12,459	14,193	13,731	10,800		10,800
	Lease Expense	,	-	4,220	4,220		4,435
	Audit Expense	2,950	2,950	2,781	2,781		2,950
	Dues & Subscriptions Sewer	138	158	206	-		200
	Education & Training Sewer	39	-	1,000	_		1,500
	Legal Sewer	326	370	515	-		500
	Professional/Engineering Sewer	3,130	15,301	10,370	5,000		5,000
	License, Fees & Permits Sewer	1,342	4,333	5,286	5,000		5,000
	Interest Expense	1,042	958	753	500		537
	Rep.& Maint. Sewer -collection	3.648	1,089	1,347	2,000		2,000
	Rep.& Maint. Sewer -treatment	5,567	588	4,213	· · · · · ·		,
	·	5,567	0	4,213	5,000		5,000
	Advertising & Publishing Sewer Travel & Reimburse - Sewer	00		500	-		-
		96	30				500
	Utilities Sewer	27,132	24,476	24,714	21,020		21,462
	Insurance Property & Casualty	796	686	1,080	900		990
	Equipment						2,000
	Sewer Expenditures Total	69,578	78,163	91,219	69,146	-	79,751
	Sewer Grant Expenditure						
	Oper. Supplies Sewer GRANT	7	-	-	-		-
	Professional Sewer GRANT	12,854	2,881	-	-		-
	Grant Capital Improvement Plan Implementation		_,	_	_		100.000
	Sewer Grant Expenditure Total	46,006	2,881	-	-		100,000
	Sewer Capital						
	Capital Outlay Sewer	5,277	12,098	45,000	-		58,000
	Sewer Capital Total	5,277	12,098	45,000	-		58,000
	School Lift Stn. Expenditures						
	Oper. Supp. School Lift Stn.	3,749	279	3,000	-		
	Repairs & Maint. School Lift Stn	7		1,000	-		
	Utilities School Lift Station	564	489	500	500		500
	Insurance School Lift Station						
	School Lift Station School Lift Station	<u>148</u> 4,467	149 916	4,700	<u>79</u> 579	-	<u>87</u> 587
	School Lift Stn. Expenditures Total	4,467	916	4,700	579		387
	BEGINNING FUND BALANCE		\$ 120,776		\$ 177,626	\$	212,368
	SEWER FUND REVENUES TOTAL	126,960	184,798	138,328	134,928		185,029
	SEWER FUND EXPENDITURES TOTAL	152,805	123,935	171,380	100,186		278,164
	REVENUES OVER EXPENDITURES	(25,845)	60,863	(33,052)	34,742		(93,135)
	ENDING FUND BALANCE	\$ 120,776			\$ 212,368	\$	119,233
	-		,				-,

Account Number	Account Description		2017 Actual		018 Actual	2019 Adopted Budget		2019 Estimated Actual		2020 Final Budget	
	CONSERVATION TRUST FUND										
	CONS. TRUST FUND REVENUES										
73-00-3140	Conservation Trust Funds	\$	6,897	\$	6,997	\$	5,000	\$	8,328	\$	8,000
	Interest Income		94		309		-		-		-
	Prior Years Surplus		-		-				-		-
	Cons. Trust Revenue Total		6,992		7,305		5,000		8,328		8,000
	Conservation Trust Fund Capital										
	Capital Outlay - Rodeo Arena		_						-		-
	Conservation Trust Fund Capital Totals		-		-						-
	Cons.Trust Fund Parks Capital										
73-54-4940	Capital Fairgrounds		-		-		-		-		-
	Cons.Trust Fund Parks Capital Total										-
	CTF BEGINNING FUND BALANCE			\$	9,728			\$	17,033	\$	25,362
	CTF REVENUES TOTAL		6,992		7,305		5,000		8,328		8,000
	CTF EXPENDITURES TOTAL		-		•		-		-		-
	REVENUES OVER EXPENDITURES		6,992		7,305		5,000		8,328		8,000
	CTF ENDING FUND BALANCE	\$	9,728	\$	17,033			\$	25,362	\$	33,362

Account Number	Account Description	2017 Actual	2018 Actual	2019 Adopted Budget	2019 Estimated Actual	2020 Final Budget	
	FUND BALANCE TOTAL		\$ 2,116,549		\$ 2,548,746	\$ 2,869,726	
	BUDGET REVENUES TOTAL	1,180,342	1,578,159	1,271,632	1,375,149	1,683,161	
	BUDGET EXPENDITURES TOTAL	1,153,407	1,137,990	1,289,022	1,054,169	2,223,187	
	REVENUES OVER EXPENDITURES	26,935	440,169	(17,389)	320,980	(540,027)	
	FUND BALANCE TOTAL	\$ 2,116,549	\$ 2,548,746		\$ 2,869,726	\$ 2,329,700	

## Supplemental Schedule to the 2020 Adopted Budget

#### **LEASE - PURCHASE AGREEMENT**

During the year ended December 31, 2016 the Town leased a backhoe. The lease meets the criteria for a capital lease. Accordingly, the cost of the backhoe is capitalized, depreciated and the present value of the lease obligation is carried as a liability. One third of the cost of the backhoe and present value of the lease obligation (\$77,184) was assigned to each of the general fund, water fund and sewer fund. The interest rate related to the lease obligation is 5% and the maturity is October 19, 2022. The monthly lease payment is \$1,243. Future minimum payments under the lease are as follows:

Year	Base Principal		Base Interest		Payment	
2020	\$	13,306	\$	1,610	\$	14,917
2021		13,987		930		14,917
2022		10,958		230		11,187
	\$	38,251	\$	2,770	\$	41,021